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**Vendor:**SAP

**Exam Code:**C\_ACT\_2403

**Exam Name:**SAP Certified Associate - Project  
Manager - SAP Activate

**Version:**Demo

### QUESTION 1

When working with an Agile approach, what is the minimum planning requirement expected at the beginning of the Realize phase?

- A. Realize phase scope, planning, and budget should be completed and final.
- B. Release plan and sprint ceremony guidelines should be finalized.
- C. Sprint planning and sprint durations should be defined for the first 2 to 3 sprints.
- D. User stories on product backlog should be in ready state for the first 2 to 3 sprints.

Correct Answer: C

C is correct because in an Agile approach, the planning is done iteratively and incrementally, so the minimum requirement at the beginning of the Realize phase is to have sprint planning and sprint durations defined for the first 2 to 3 sprints. Verified References: SAP Activate Project Management Certification Guide, page 117

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### QUESTION 2

Who determines the tasks that are required to complete the committed backlog items in a Sprint?

- A. Scrum team
- B. Product owner
- C. Scrum master
- D. Project manager

Correct Answer: A

A is correct because the Scrum team is the one that determines the tasks that are required to complete the committed backlog items in a Sprint. The Scrum team is a self-organizing and cross-functional group of people who work together to deliver a potentially releasable increment of the product at the end of each Sprint. The Scrum team breaks down the user stories into smaller and manageable tasks, and assigns them to the team members based on their skills and availability.

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### QUESTION 3

What is preferred when a customer wants to keep most of their original processes and migrate to SAP S/4HANA Cloud, private edition?

- A. Mix and Match
- B. System Conversion
- C. Shell Conversion

D. Selective Data Transition

Correct Answer: C

Shell Conversion is preferred when a customer wants to keep most of their original processes and migrate to SAP S/4HANA Cloud, private edition. It involves creating a shell system that contains the configuration and master data of the

source system, and then migrating the transactional data to the target system.

Verified References:

SAP Activate Project Management Certification Guide, page 128

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**QUESTION 4**

What tool provides sizing estimations for the "System Conversion" transition path?

- A. Scope and Effort Analyzer
- B. SAP Transformation Navigator
- C. SAP Best Practices Explorer
- D. SAP Readiness Check

Correct Answer: D

D is correct because SAP Readiness Check is the tool that provides sizing estimations for the "System Conversion" transition path. SAP Readiness Check is a tool that analyzes the readiness of a source system for conversion to SAP

S/4HANA. It provides information on various areas, such as simplification items, custom code, data volume, and sizing.

Verified References: [SAP Readiness Check 2.0 for SAP S/4HANA]

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**QUESTION 5**

Which of the following tools can support you in managing requirements and software development for implementation projects? Note: There are 2 correct answers to this question

- A. SAP Focused Run
- B. Focused Build for SAP Solution Manager
- C. Focused Insights for SAP Solution Manager
- D. SAP Cloud ALM

Correct Answer: BD

B is correct because Focused Build for SAP Solution Manager is a tool that supports the management of requirements and software development for implementation projects. It provides features such as requirements-to-deploy process,

collaboration platform, quality gate management, and test management.

D is correct because SAP Cloud ALM is a tool that supports the management of requirements and software development for implementation projects. It provides features such as project task management, solution documentation, change

request management, and test management.

Verified References:Focused Build for SAP Solution Manager SAP Cloud ALM

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### QUESTION 6

What accelerator can help you document the configuration definition in the Explore phase?

- A. Data definition
- B. Change request template
- C. Test strategy
- D. Backlog template

Correct Answer: D

D is correct because the backlog template is an accelerator that can help you document the configuration definition in the Explore phase. The backlog template is a document that contains the user stories that describe the configuration requirements and gaps for each scope item. It also includes the acceptance criteria, priority, effort estimation, and dependencies for each user story. Verified References:SAP Activate Project Management Certification Guide, page 123

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### QUESTION 7

Which activity helps the project team identify and add user stories to the backlog?

- A. Planning the User Acceptance Testing
- B. Conducting the fit-to-standard workshop
- C. Preparing a project schedule and budget
- D. Assessing project risks and issues

Correct Answer: B

B is correct because conducting the fit-to-standard workshop helps the project team identify and add user stories to the backlog. The fit-to-standard workshop is a process of analyzing the gaps between the customer's business requirements and the standard SAP functionality, and documenting the user stories that describe the desired outcomes and acceptance criteria. Verified References:SAP Activate Project Management Certification Guide, page 122

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### QUESTION 8

Which systems are part of the private cloud edition landscape? Note. There are 2 correct answers to this question.

- A. Production
- B. Sandbox
- C. Starter
- D. Evaluation

Correct Answer: AB

A is correct because Production is one of the systems that are part of the private cloud edition landscape. The Production system is the system where the solution is deployed and operated for the end users. It contains the live data and

processes of the customer's business.

B is correct because Sandbox is one of the systems that are part of the private cloud edition landscape. The Sandbox system is an optional system that can be used for testing, prototyping, or training purposes. It is a copy of the Production

system that can be refreshed on demand.

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#### QUESTION 9

In which of the following do you use a work item in Focused Build?

- A. Waves
- B. Releases
- C. Sprints
- D. Epics

Correct Answer: C

C is correct because in Focused Build, you use a work item in sprints. A work item is a document that describes a configuration requirement or gap for a scope item. A work item is assigned to a sprint, which is a time-boxed iteration where the

work item is implemented and tested by the Scrum team.

Verified References:

Managing Work Items

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#### QUESTION 10

Which of the following considerations apply when determining the project methodology? Note: There are 3 correct answers to this question.

- A. Implementation fit
- B. Project Manager fit
- C. Organizational fit
- D. Project fit
- E. Solution fit

Correct Answer: ACD

A is correct because implementation fit is one of the considerations that apply when determining the project methodology. It means that the project methodology should match the type and scope of the implementation, such as cloud, on-

premise, hybrid, or mixed scenarios.

C is correct because organizational fit is one of the considerations that apply when determining the project methodology. It means that the project methodology should suit the culture and maturity of the organization, such as its readiness for change, agility, and innovation.

D is correct because project fit is one of the considerations that apply when determining the project methodology. It means that the project methodology should align with the characteristics and constraints of the project, such as its size, complexity, duration, and budget.

Verified References: SAP Activate Methodology for SAP S/4HANA Cloud, page 13

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#### QUESTION 11

You are transitioning to SAP S/4HANA. In which phase do you adjust custom code?

- A. Realize
- B. Explore
- C. Discover
- D. Deploy

Correct Answer: A

A is correct because in the Realize phase, you adjust custom code when transitioning to SAP S/4HANA. Custom code is the code that was developed by the customer or a partner to extend or modify the standard SAP functionality. Custom

code needs to be adjusted to ensure compatibility and performance with SAP S/4HANA, as well as compliance with the simplification items and coding guidelines.

Verified References:

[SAP Activate Methodology for SAP S/4HANA On Premise], page 22

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## QUESTION 12

Which accelerators support the fit-to-standard workshop in the Explore phase? Note: There are 2 correct answers to this question.

- A. Test strategy document
- B. Requirements feature in SAP Cloud ALM
- C. Quality gate checklist and quality gate guide
- D. Business-Driven Configuration questionnaire

Correct Answer: BD

B is correct because the requirements feature in SAP Cloud ALM is an accelerator that supports the fit-to-standard workshop in the Explore phase. It allows the project team to capture and manage the user stories that are identified during the workshop, as well as link them to the relevant scope items and test cases. D is correct because the Business-Driven Configuration questionnaire is an accelerator that supports the fit-to-standard workshop in the Explore phase. It provides a set of questions that help the project team to understand and document the customer's business requirements and configuration settings for each scope item. Verified References: SAP Cloud ALM Business Driven Configuration Questionnaire