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(PFQ)

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QUESTION 1

A generic linear project life cycle might include the sequence:

- A. Definition, concept, design, implementation, transition.
- B. Concept, definition, deployment, transition.
- C. Planning, deployment, closing, learning, review.
- D. Feasibility, planning, deployment, handover, review.

Correct Answer: B

QUESTION 2

Which one of the following statements best defines teamwork?

- A. People working collaboratively towards a common goal.
- B. Developing skills that will enhance project performance.
- C. Gathering the right people together to work on a project.
- D. Establishing vision and direction towards a common purpose.

Correct Answer: A

QUESTION 3

When in the project life cycle might analogous estimating be most commonly used?

- A. Transition.
- B. Concept
- C. Deployment.
- D. Definition.

Correct Answer: B

QUESTION 4

Once a proposed change is logged it should then be:

- A. accepted, rejected or deferred.
- B. accepted and the project plan updated.

- C. sent to the project sponsor for approval.
- D. assessed to determine its potential impact.

Correct Answer: D

QUESTION 5

Which one of the following statements best defines a portfolio?

- A. A group of related projects, which may include business-as-usual activities, that delivers change.
- B. A timetable of how project activities and project milestones are planned over a period of time.
- C. A group of projects that represent the delivery of all, or a discrete part of a new capability.
- D. A grouping of an organisation's projects, programmes and related business-as-usual activities.

Correct Answer: D

QUESTION 6

What must happen when an issue is likely to result in a change of scope?

- A. The issue owner is consulted,
- B. A decision regarding the issue is deferred.
- C. The issue is rejected and the owner is informed.
- D. The issue needs to be progressed through change control.

Correct Answer: D

QUESTION 7

The primary purpose of the post-project review is to:

- A. find out who was responsible for problems on the project and why.
- B. find out whether the business benefits were achieved and why.
- C. find out who performed well on the project in order to support future resource allocations.
- D. identify lessons learned to enable continuous improvement.

Correct Answer: D

QUESTION 8

Which one of the following statements best describes the use of an issue log?

- A. A summary of all possible alternative resolutions of an issue.
- B. A summary of all the project issues, their analysis and status.
- C. A tool to ensure that a process is in place for capturing all issues.
- D. A tool to ensure that the issue management process is adhered to.

Correct Answer: B

QUESTION 9

How are outputs best described?

- A. The changed circumstances or behavior that results from their use.
- B. The work packages developed in the WBS for the project.
- C. The realisation of benefits at the end Of the project.
- D. The tangible or intangible products typically delivered by a project.

Correct Answer: D

QUESTION 10

What is a visual representation of a project's planned activities against a calendar called?

- A. a Gantt chart.
- B. a critical path network.
- C. a product flow diagram.
- D. a Pareto chart.

Correct Answer: A

QUESTION 11

Which one of the following statements is true?

- A. Independent reviews and quality audits form part of quality assurance to ensure the project manager delivers on time and to budget.
- B. Quality assurance provides confidence to stakeholders that requirements for quality will be exceeded.
- C. Quality control verifies that the project deliverables conform to specification, are fit for purpose and meet stakeholder expectations.

D. Quality planning enables the project manager to manage the trade-off between customer expectations and budget.

Correct Answer: C

QUESTION 12

Which of the following would not be considered as part of the business case?

A. Safety plan for the project.

B. Implementation options.

C. Stakeholder identification.

D. Business benefits.

Correct Answer: A